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## 80 Speakers, 2 Days, 2 Time Zones (Europe & Americas)

### TUESDAY - NOVEMBER 30

9:00 AM

#### INAUGURAL SESSION OF THE CONFERENCE

##### **OPENING REMARKS**

**Mathias Cormann**, Secretary-General, Organisation for Economic Co-operation and Development (OECD)

9:20 AM

#### OPENING FIRESIDE CHAT SESSION

##### **LET'S DECARBONIZE THE WORLD, PLOTTING THE NEXT STEPS**

For the past years, there has been a shift towards an economy that is centered on a new type of growth, more sustainable, based on reducing carbon emissions and socially inclusive. Are the green recovery and green economy a new fresh new start, or another challenge to tackle? Is deglobalization a sustainable solution? What is the role of innovation and technology to provide a more sustainable future?

##### **SPEAKER**

**Jean-Pierre Clamadieu**, Chairman, ENGIE

Interviewed by **John Yearwood**, Global News Editor, Politico

10:00 AM

#### PLENARY SESSION 1

##### **A WORLD IN TRANSITION**

The transition we are experiencing is happening on a multiplicity of levels, and affects all sectors of the economy, political landscapes and social life. Any change and transition benefits some more than others, what is the best strategy to take advantage of it? By transition we also mean a change of paradigm towards the digital economy, and sustainability, how can companies of any sector, become leaders and not followers in this movement? A big part of this transition is coming from the private sector, what policies and regulations should governments adopt to ensure a safe, profitable and equitable change?

##### **SPEAKERS**

**Anne Richards**, CEO, Fidelity International

**Jean Lemierre**, Chairman, BNP Paribas

Moderated by **Karen Tso**, Anchor, CNBC



11:00 AM

**PLENARY SESSION 2**

***INVESTING IN NET ZERO***

Since the Paris agreement and ever more so with COP26, net zero objectives are the spearhead of the green economy. What initiatives should be prioritized to insure a swift and quick reduction of emissions? Does sustainability necessarily mean coming at a higher cost? When it comes to climate change, what investment strategies can help fulfill the net zero goal while benefitting to a wide array of people?

***SPEAKERS***

**Virginie Morgon**, CEO, Eurazeo

**Nathalie Palladitcheff**, President and CEO, Ivanhoé Cambridge

**Xavier Musca**, Deputy CEO, Crédit Agricole

Moderated by **Silvia Pavoni**, Editor, Sustainable Views, Financial Times; and Economics Editor, The Banker

12:00 PM

**FIRESIDE CHAT SESSION**

***TRANSFORMING THE SHIPPING INDUSTRY***

Since the start of the global pandemic, consumers have adapted their habits towards online and delivery shopping, which increased the stress upon shipping industries, and supply chains logistics. As consumer demand continues to soar, how can we foster better collaboration between governments, logistics companies, and businesses to ease the pressure on the market? What challenges can be foreseen on the horizon for global networks, and how can we prepare? What innovations have been consequential, and which should be prioritized?

***SPEAKER***

**Sultan Ahmed bin Sulayem**, Group Chairman and CEO, DP World

Interviewed by **Claire Jones**, Editor, Trade Secrets, Financial Times

12:30 PM

**FIRESIDE CHAT SESSION**

***HOW CAN TECH CONTRIBUTE TO A SAFER, GREENER AND MORE INCLUSIVE FUTURE?***

It seems technology is limitless, and constantly presents opportunity for new and innovative solutions for a better future. How can technology help fulfill our goals of carbon reduction? Technology and digitalization have provided greater sense of efficiency; however, can we trust it blindly? How can a shift towards technology-based solutions create a more inclusive work environment, and society?

***SPEAKER***

**Patrice Caine**, Chairman and CEO, Thales

Interviewed by **Silvia Pavoni**, Editor, Sustainable Views, Financial Times; and Economics Editor, The Banker





1:00 PM

NETWORKING LUNCHEON

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2:00 PM

LIGHTNING TALK

**SPEAKER**

**Muriel Pénicaud**, Ambassador, Permanent Representative of France to the OECD

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2:20 PM

LIGHTNING TALK

**SPEAKER**

**François Legault**, Premier of Québec

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2:30 PM

FIRESIDE CHAT SESSION

**HOW TO LEAD RESPONSIBLE AND SUSTAINABLE INNOVATION**

Innovation is becoming the main driver of any economic development, in every sector. As we continuously push for new technologies and new ways to operate, how can we ensure its sustainability? Responsible innovation takes into consideration the positive and also challenging impacts of novelty, how can we make it work for everyone? Leadership creates a movement; how can we encourage others to follow?

**SPEAKER**

**Darius Adamczyk**, Chairman and CEO, Honeywell

Presented by **Alain Melon**, Managing Director, President and CEO, HPE France

Interviewed by **Frank Holder**, Chief Operating Officer, J.S. Held

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3:00 PM

PLENARY SESSION 3

**TRANSFORMATION IN TIMES OF CRISIS**

While we exit the global pandemic, and pursue an economic and climatic transition, being prepared and reactive to crisis is more than ever an important key to success. What are the key elements of preparedness that made a swift transformation possible at the start of the pandemic? What kind of financial flexibility is needed to maneuver in a time of crisis? How can we best seize the opportunity of transformation to grow?

**SPEAKERS**

**Belén Garijo**, Chair of the Executive Board and CEO, Merck

**Michel Combes**, President, SoftBank Group International

**Méka Brunel**, CEO, Gecina

**Eric Martel**, President and CEO, Bombardier

Moderated by **Clarisse Magnin-Mallez**, Managing Partner France, McKinsey & Company



4:00 PM

**PLENARY SESSION 4**

**STAKEHOLDER CAPITALISM: BUILDING THE FUTURE**

The private sector is increasingly seen as a key actor to promote and lead sustainable, equitable and durable change; with this goal in mind, the stakeholder capitalism model could be an ideal solution. What is the best way for a company to create a positive and long-lasting impact on its surrounding ecosystem? How can we maintain competitiveness under that model? What are the main challenges in transitioning towards this model?

**SPEAKERS**

**Liza Jonson**, CEO, Swedbank Robur

**Sarah Friar**, CEO, Nextdoor

**Jean-Marie Tritant**, Chairman and CEO, Unibail-Rodamco-Westfield

**Claire Waysand**, Executive Vice President, in charge of Corporate Secretariat, Strategy, Research & Innovation and Communication, ENGIE

Moderated by **John Yearwood**, Global News Editor, Politico

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5:00 PM

**FIRESIDE CHAT SESSION**

**HOW NET ZERO OBJECTIVES CAN BE MORE INTEGRATED INTO DECISION-MAKING**

Sustainability is increasingly taking more importance within public discourse, especially in relation to the private sector, through its decision-making process. How do private companies position themselves as sustainable? Considering the recent COP26, what are the concrete steps companies can adopt to fight climate change? What are the biggest challenges to sustainability during the decision-making process, and how can we tackle them?

**SPEAKERS**

**Henri Poupart-Lafarge**, Chairman and CEO, Alstom

**Charles Emond**, President and CEO, Caisse de dépôt et placement du Québec (CDPQ)

Interviewed by **Marie Visot**, Deputy Editor-in-Chief, Le Figaro

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5:40 PM

**LIGHTNING TALK**

**RELYING ON THE ECONOMIC FRANCOPHONIE**

The francophone international network is conducive to multilateralism, investment opportunities and to develop businesses networks with French as a language that allows exchanges and connections. Why should we invest in la Francophonie? What are the available tools to gather the economic actors of la Francophonie? To what extent will the economic Francophonie contribute to the economic recovery?

**SPEAKERS**

**Jacques Lauer**, Economic Advisor to the Secretary General, Organisation internationale de la Francophonie (OIF)

**Fabrice Le Saché**, Vice-President, and President, commission francophonie économique; Mouvement des entreprises de France (MEDEF)

Moderated by **Dorothee Pineau**, Advisor to the President, Mouvement des entreprises de France (MEDEF)



6:00 PM

**FIRESIDE CHAT SESSION**

**NAVIGATING UNPRECEDENTED VOLATILITY**

Fluctuation in the market is a natural part of its function, but recently, a succession of crisis has created unprecedented volatility. How can we maintain trust and stability? What is the best strategy to adopt during such times? Is there a way to turn the table and take advantage of this volatility?

**SPEAKER**

**Stacey Cunningham**, President, New York Stock Exchange (NYSE)

Interviewed by **Kristine Aquino**, Anchor, Bloomberg News

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6:30 PM

**LIGHTNING TALK**

**SPEAKER**

**Victor Fedeli**, Minister of Economic Development, Job Creation and Trade, Ontario

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6:40 PM

**CLOSING FIRESIDE CHAT**

**PARTNERING FOR IMPACT**

As the world is slowly recovering from the pandemic, the impacts of climate change and the lack of investments to transition to new energies may put an additional burden on the most vulnerable populations in less developed countries. How can we ensure an efficient global cooperation for the investment and development of new technologies in developing markets? What can we learn from the pandemic crisis from the most impacted person's viewpoints? How relevant would a COVID charter be in a spirit of collaboration?

**SPEAKER**

**Rajiv J. Shah**, President, The Rockefeller Foundation

Interviewed by **Charlotte Reed**, France Correspondent, CNBC



WEDNESDAY - DECEMBER 1

10:00 AM

PLENARY SESSION 5

**COMPETE IN THE AGE OF STAGNATING GLOBALIZATION**

Due to the ongoing pandemic and economic fluctuations, globalization as we know is retracting, while consumers' attention is shifting towards the local economy. How can we stimulate a more competitive environment after the COVID-19 crisis? How can we reconcile globalization and carbon reduction? How can businesses and financial institutions ensure a balanced competition in the future?

**SPEAKERS**

**Jean-Paul Agon**, Chairman, L'Oréal

**Alain Fuchs**, President, PSL University

Moderated by **Sasha Vakulina**, Business Editor, Euronews

11:00 AM

PLENARY SESSION 6

**THE CLEAN ENERGY REVOLUTION: WHAT'S AHEAD?**

While COP26 just ended, the need to reduce greenhouse gases emissions and our carbon footprint is now without question our ultimate goal. What is the new energy revolution? What will be the most promising sources of renewable energy 40 years from now? How do we get to a point where we can be 100% renewable?

**SPEAKERS**

**Gwenaëlle Avice-Huet**, Senior Vice President Corporate Strategy, Schneider Electric

**José Luis Manzano**, President, Integra Capital

**Shunichi Miyanaga**, Chairman, Mitsubishi Heavy Industries

**Kristina M. Johnson**, President, Ohio State University

**Didier Holleaux**, Executive Vice President, ENGIE

Moderated by **Olivier Marchal**, Chairman, Bain & Company France





12:00 PM

**FIRESIDE CHAT SESSION**

***AMERICAN LEADERSHIP AT CROSSROADS: CLEARING A PATH FOR DEMOCRACIES***

America has led the West and allies through thick and thin during the 20th century and helped build the free world of today; nevertheless, we are facing new sets of challenges that question the core of liberalism and the world order. What are the main challenges that demand a new approach to American leadership? How can the NATO alliance hold together under pressure? How can the US make a case for multilateralism and democracy in the face of retreating liberalism?

***SPEAKER***

**John R. Allen**, President, The Brookings Institution

Interviewed by **John Yearwood**, Global News Editor, Politico

12:45 PM

**FIRESIDE CHAT SESSION**

***THE MULTIPLE FACETS OF INVESTMENTS IN TECHNOLOGY***

Technological advancements are currently the main contributing factors of growth in all sectors and can determine the success of businesses but also of a State. Economies and supply chains mutual dependence led to a chip's shortage which slowed down the essential electric supplies production; what are the short-term economic consequences and what to learn from this crisis in the future? Startups are full of new ideas and potential; how can we glean the benefits of it? The way businesses operate as well as our daily lives are intrinsically linked to the interconnectivity of available technologies, which makes it an issue of competition and security; should governments take more action through political means and investments to protect national technologies?

***SPEAKER***

**Thierry Dassault**, Deputy Chief Executive Officer, Groupe Industriel Marcel Dassault

Interviewed by **Didier Le Bret**, Diplomat and Associate, ESL

1:00 PM

**NETWORKING LUNCHEON**

2:00 PM

**PLENARY SESSION 7**

***THE FUTURE OF MOBILITY***

The future of the mobility landscape is underlined by major technologic developments, and the will to reach environment-friendly ways to travel. How is electrification transforming transportation and contributing to global efforts to reduce greenhouse gas emissions? How can consumers and business seize the benefits of this mobility revolution? What needs to be done at the government level to support these transportation innovations?

***SPEAKERS***

**Catherine Guillaouard**, Chairwoman and CEO, RATP

**Alan Chan**, Chairman, Land Transport Authority of Singapore

**Andy Byford**, Commissioner of Transport for London

**Anne-Laure de Chamard**, Managing Director Energy Solutions International, ENGIE

Moderated by **Emma Loxton**, Partner, McKinsey & Company



3:00 PM

**FIRESIDE CHAT SESSION**

**RESHAPING THE ENERGY LANDSCAPE**

**SPEAKER**

**Patrick Pouyanné**, Chairman and CEO, TotalEnergies

Interviewed by **Jean-Marc Ollagnier**, CEO, Accenture Europe

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3:20 PM

**PLENARY SESSION 8**

**THE ROLE OF TECHNOLOGY IN ACHIEVING SUSTAINABILITY**

The development of clean technology is essential to contribute to sustainability in the years to come and to achieve the Sustainable Development Goals that the United Nations Member States set for themselves by 2030. How is digitalization one of the main tools to achieve those targets? What changes do we need to make at the operational level to ensure that the objectives are met? Up to what point shall we rely on technology to help solve environmental issues around the world?

**SPEAKERS**

**Antonio Neri**, President and CEO, Hewlett Packard Enterprise

**Bernard Charlès**, Vice Chairman and CEO, Dassault Systèmes

**Pierre Barnabé**, Co-CEO, Atos

**Jean-Marc Ollagnier**, CEO, Accenture Europe

Moderated by **Karen Tso**, Anchor, CNBC

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4:00 PM

**PLENARY SESSION 9**

**TOWARDS A DIGITAL HEALTH FUTURE**

The next generation of healthcare innovation will be through digital transformation, with the objective of reshaping how healthcare is accessed and provided. What are the current developments and uses of digital technologies to improve health? How do we promote the appropriate use of digital technologies for health? How can health providers benefit from advances in digital health?

**SPEAKERS**

**Olivier Charmeil**, Executive Vice President, General Medicines, Sanofi

**Ateev Mehrotra**, Associate Professor of Health Care Policy, Department of Health Care Policy, Harvard Medical School

**Agnès De Leersnyder**, CEO, Future4care

Moderated by **Charlotte Reed**, France Correspondent, CNBC



5:00 PM

**PLENARY SESSION 10**

***HOW TO ENSURE SUSTAINABLE USE OF SPACE***

The conquest of space will undoubtedly be the most important and intriguing endeavor of the 21st century, but we still have to make sure that we can frame this exploration in a way that is sustainable and limits our damage on the environment. Is it possible to design an acceleration of launches in space while limiting CO2 emissions? What technological advancements must be imagined to undertake this new conquest? Has the increased participation of the private sector been a real springboard in the advancement of scientific and engineering discoveries?

***SPEAKERS***

**Jean-Marc Nasr**, President, Airbus Space & Defence

**Massimo Comparini**, Deputy Chief Executive Officer, Thales Alenia Space

**Stéphane Israël**, Chairman and CEO, Arianespace

**Dan Hart**, CEO, Virgin Orbit

Moderated by **Peggy Hollinger**, International Business Editor, Financial Times

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6:00 PM

**CLOSING REMARKS**

***SPEAKER***

**Bertrand Ambroise**, International Director, Semmaris, Rungis International Market

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